

October 20, 2023

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Mr. Ivan Butts President National Association of Postal Supervisors 1727 King Street, Suite 400 Alexandria, VA 22314-2753

Dear Ivan:

As a matter of general interest, the Postal Service will launch a pilot, *Applicant Tracking System (ATS)*, in November 2023. The ATS Pilot Program is limited for Mail Handler Assistant (MHA) candidates within function 1 at the Denver, Colorado P&DC and NDC Installations.

The *Applicant Tracking System* is intended to enhance our hiring efforts to help meet the needs of our ever-growing workforce. The *ATS* Pilot is in alignment with Delivering for America.

Training will be provided to non-bargaining employees that will utilize the ATS during the pilot.

Please find enclosed the drafted PowerPoint Presentations that will be used during the training.

Sincerely

Bruce A. Nicholson

Director

Labor Relations Policies and Programs

**Enclosures** 

# Applicant Tracking System (ATS) & Hiring Process Changes

**External Hiring HRSSC Pilot Training** 

October 30, 2023



### **Learning Objectives**

By the end of this training, participants will be able to:

- 1 Explain the benefits of hiring process changes and the new ATS
- 2 Understand what's changing for HRSSC Managers/Supervisors and Processors
- 3 Use reports to support hiring actions, as needed (e.g., text message reminder)
- 4 Adjudicate Veterans' Preference for MHA candidates in the new ATS



### **Objectives**

Hiring process changes and the new ATS help recruit, hire, and retain a skilled workforce.

- Update hiring process to streamline, automate, and standardize hiring across the organization.
- Incorporate predictive analytics that anticipate hiring needs:
  - Ability to adjust hiring practices based on real-time hiring needs by facility and tour
  - · Stable flow of employees that are better prepared for the job
- Introduce a modern candidate experience that enables expedited conditional job offers.
- Increase understanding of job expectations with videos, updated job descriptions, assessments, and screenings.



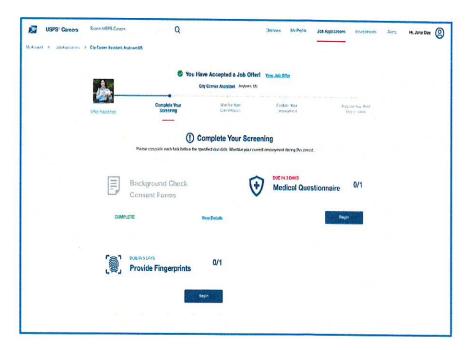
"Job Search" landing page



### **Benefits**

These changes will improve the candidate experience and meet the objectives of the Delivering for America plan.

- Increased automation of processes and access to forms, saving time and facilitating hiring activities.
- A seamless application process and experience for candidates, that
  can be done on a mobile device, resulting in an improved candidate
  experience.
- Improved communication and engagement with candidates through automated emails throughout the hiring process.
- Operational continuity through the organization's improved ability to hire for mission critical positions.
- Improved overall candidate experience, bringing the Postal Service into alignment with the private hiring experience.
- Increased applicant pool due to more engagement throughout the application process.



"Job Screening" landing page

Enables competitive market hiring practices at USPS to meet the needs of the business



### **Pilot Benefits**

The Denver, Colorado P&DC and NDC installations are piloting MHA hiring process changes and the ATS before the nationwide release.

### ATS Pilot Participation Benefits

- Receive early insights into the ATS and process improvements.
- · Raise your support needs and discuss questions with pilot leaders.
- Provide feedback on your pilot experience to impact future phases.

### **Changes and Benefits for HRSSC**

There are several capabilities and workflow enhancements that will simplify MHA hiring for HRSSC.

### **New Capability**

**Job postings** are **automatically generated** using templates and hiring needs data by facility and tour.

The ATS automates candidate dispositioning.

A candidate for a **high-volume requisition** is presented with a conditional job offer after passing the assessment.

For low-volume requisitions, ATS creates a ranking report and sends conditional offers to high-ranking candidates.

### Change

Non-Career postings are no longer processed through electronic job posting request (eJPR) bots.

HRSSC Processors no longer manually disposition candidates.

Eligibility sorting is done in ATS, as opposed to eCareer, and offer email is now automated in the ATS.

### Benefit

More time to focus on other employee service requests

Streamlined candidate processing saves time

Automated emails to candidates save time



### **Changes and Benefits for HRSSC Cont.**

### **New Capability**

Workforce Planning, Insights, and Analytics (WPA) deliver reports to HRSSC and OHNA notifying them at various points of the hiring process where manual interventions are needed.

The ATS sends data to HCES and HCES automatically processes Form 50, generates an employee ID, and updates the candidate record.

The ATS **automatically flags** candidates claiming **Veterans' Preference** for MHAs. Adjudication process now takes place in ATS rather than eCareer, and HRSSC can access candidate's electronic forms (e.g., DD-214) in ATS.

### Change

Reports are delivered by WPA directly to HRSSC and OHNA Shared Drives.

HRSSC Processors no longer manually update new hire information, unless flagged for additional review. Processors review new hire information before EIN is generated.

For high-volume postings, HRSSC conducts Veterans' Preference Adjudication after an offer is extended. For low-volume postings, HRSSC conducts adjudication before an offer is extended.

### Benefit

Processors can easily access and review actions needed on team Shared Drive

Automated Form 50 process saves time

Easier access to candidate forms in the ATS simplifies processing



### **Summary of HRSSC Benefits**

The ATS and hiring process changes will deliver the following benefits to HRSSC.

### BENEFITS

- ✓ **Automation** of manual processes throughout the candidate hiring workflow (e.g.; automatically dispositioning candidates, sending conditional job emails etc.) saves time and allows HRSSC to focus on other hiring tasks.
- Automated emails to candidates and, in some cases, job offers, increase engagement.
- ✓ Availability of electronic forms in the ATS creates a more modernized candidate experience.
- ✓ Easy to use and streamlined solution for adjudicating Veterans' Preference places all information in one centralized location, making it easier to track and manage.



### **Reports Walkthrough**

HRSSC Processors will have access to these updated reports\* in their HRSSC Shared Drive daily from the Workforce Planning, Insights, & Analytics team to help take hiring actions for the MHA pilot.

Pending Veterans' Preference Adjudication

**Text Message** 

Pending Manual Fingerprint Card

**Purpose** 

Provide a list of candidates pending Veterans' Preference adjudication.

Provide a list of candidates that need a text message reminder at a particular step in the workflow.

Provide a list of candidates that need a manual fingerprint card mailed to them.

Sample of Fields/ Information

Collected

- Job Record ID
- Job Record Name/Title
- · Volume (High/Low)
- · HR Support Area
- HR Support SubArea
- Occ Code
- · Candidate Avature ID
- · Candidate Name
- · Vet Pref Claimed
- Discharged

- · Candidate Name
- Candidate Phone Number
- Process Step
- · Time Since Step
- · Time Left to Complete

- · Job Record ID
- Job Record Name/Title
- Candidate Avature ID
- Candidate Name
- Candidate Mailing Address

\*Reports also available for HRSSC Management visibility include NACI Reversed/Rescinded/Results Report, EEOC Report, OHNA Assigner/Specialist Report, Pending Fingerprint Report, and Pending DRAC Report



### **Accessing Reports**

Once reports are accessed from the HRSSC Shared Drive, the following actions are taken for all reports:

### **HRSSC Manager/Supervisor**





Navigate to the Shared Drive folder



Navigate to the Shared Drive folder



2 Access the report



2 Access the report



Add a new column for processor's name



3 Filter by your name



Enter processor's name for action



Take action as needed



### **New Hire Review and Error Processing Walkthrough**

A daily notification email will be sent by HCES to HRSSC Managers regarding candidates that have been flagged in the ATS and require manual intervention. When this happens, the assigned HRSSC Processor will manually review and determine how the candidate should proceed.

### **Application Review Process:**

- 1) When a candidate applies to a posting in the ATS, ATS checks HCES to automatically process the Form 50.
- 2) If there are any discrepancies, the record will be flagged for review by HRSSC.

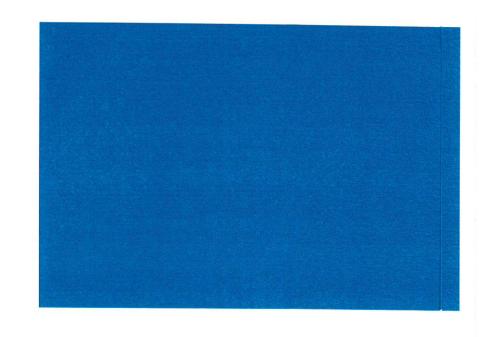
### HRSSC will review the flagged new hire and follow one of two scenario steps:

- HRSSC Processors **review** based on current policy if:
  - Zip code does not exist in applicant state
  - No birth date due to prior employee
  - Pending future actions (e.g., future hiring actions, pay increases, etc.)

- 2 HRSSC Processors **review and consult** with employment policy if:
  - Mismatched last name
  - Multiple candidate profiles using the same Social Security Number
  - Suitability Review



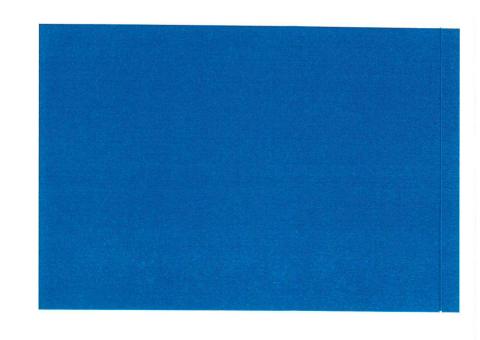
### Demo Scenario #1 of New Hire Review and Error Processing



Representative(s) from HRT share screen to show steps for accessing New Hire Review and Error Processing and steps for resolving scenario #1



### Demo Scenario #2 of New Hire Review and Error Processing



Representative(s) from HRT and Employment Policy share screen and discuss how to resolve Scenario #2

### **ATS Walkthrough**

Avature will demonstrate the ATS and explain what HRSSC needs to do in the system to keep candidates moving forward in the process.

1

### **ACCESSING THE SYSTEM**

Identify how you can navigate to the ATS. Review the ATS dashboard and layout of the system.

2

### ADJUDICATING VETERANS' PREFERENCE

Review the steps in the ATS that must be followed to review and adjudicate Veterans' Preference.

3

### **CANDIDATE PROCESS**

Walk through a high-level overview of the process candidates will follow when they apply for MHA jobs.



### **Accessing the System**



### Logging In

HRSSC should follow the steps below when logging into the ATS.

### **Logging into ATS**

- · Use the provided URL link to access the ATS portal via Google Chrome or Microsoft Edge.
- · The first time you log in you will need to sign in using your ACE ID and Password.
- · Once you have logged in, save the portal as a "Favorite" for future use.

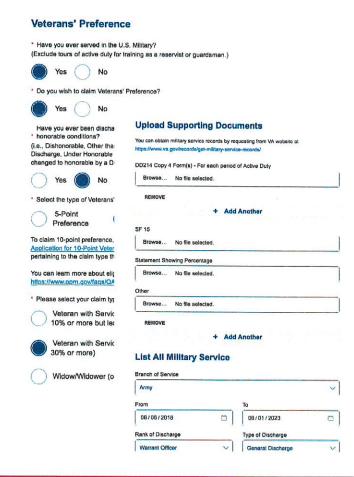
Once you have signed in once, Single Sign On (SSO) will be set up, and you will be automatically signed in when you navigate to the portal in the future.\*

You will need to sign in again anytime SSO is reset, like other USPS webpages



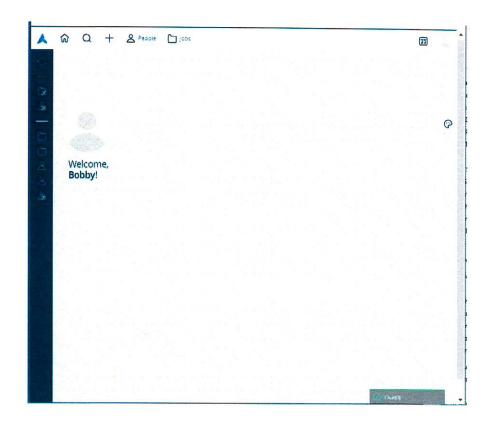


Candidates who indicate they wish to claim Veterans' Preference will begin uploading supporting documents for review.



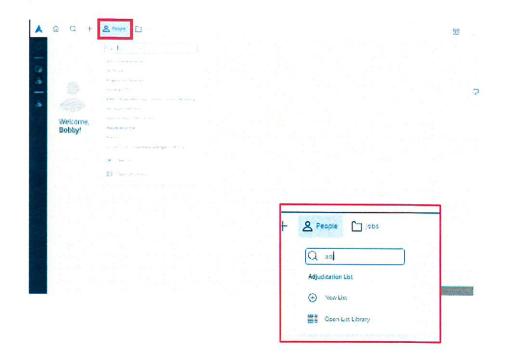


To begin the candidate review process, access the Avature home page



Access the people list by selecting the people icon

If the list, Adjudication List, is not readily visible, use the search bar





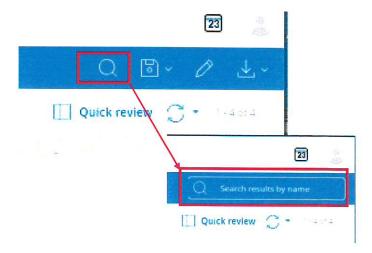
You will be taken to the
Adjudication List, where you will
find all candidates standing on the
Adjudication Pending step

To review the candidates, select their names or use the search option (next slides)



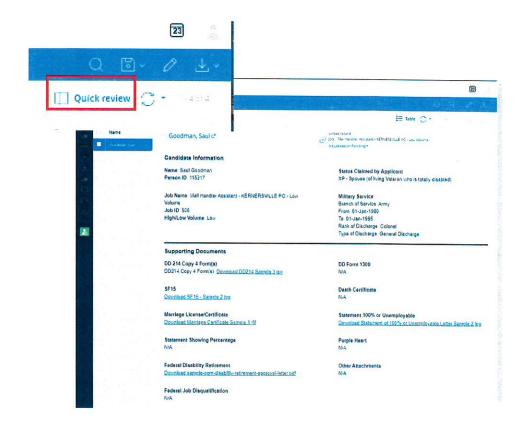


To search for a specific candidate, use the magnifying glass to enter the name of the candidate



To view more candidate information while remaining in the list, select the quick review option

This will allow you to review their candidate information and supporting documents. You are also able to review the documents in full from the available hyperlinks





Upon submitting the application and successfully passing the assessment, the candidate will be placed on the Adjudication Pending step.





Within the Adjudication Pending step, access the forms dashlet to begin reviewing the File and Adjudication Form.



#### **Forms**



### **USPS** Application

Are you one of the following: a United Stated Citizen, a lawful permanent resident alien, a citizen of American Samoa or any other territory owing allegiance to the United States? **Yes** 

Have you been awarded a contract with or do you work for a contractor of the US Postal Service? No

Are you a male born after December 31, 1959? (Males born after December 31, 1959 must be registered with Selective Service System.) **No** 

Have you ever been fired from any job for any reason? No

Have you ever quit a job after being notified that you would be fired? No

[more...]

Added on 13-Jun-2023 by shannon espeniaub

#### **DEI Form**

Added on 13-Jun-2023 by shannon espeniaub

#### **EEO Form**

Added on 13-Jun-2023 by shannon espenlaub

### Adjudication Form

Added on 13-Jun-2023 by shannon espeniaub

### File Form

Edited on 13-Jun-2023 by shannon espenlaub, added by System Administrator

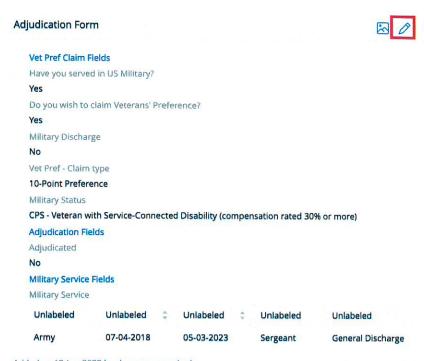


First review the File Form to check the uploaded supporting documents.



Upon reviewing the supporting documentation, access the Adjudication Form.

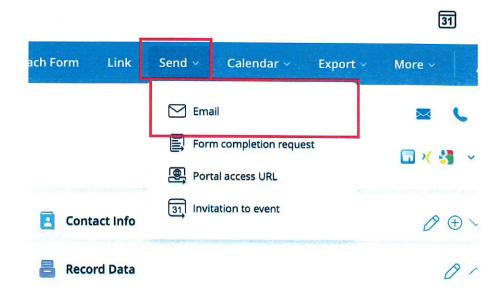
To open and edit, select the pencil icon.



Added on 13-Jun-2023 by shannon espeniaub

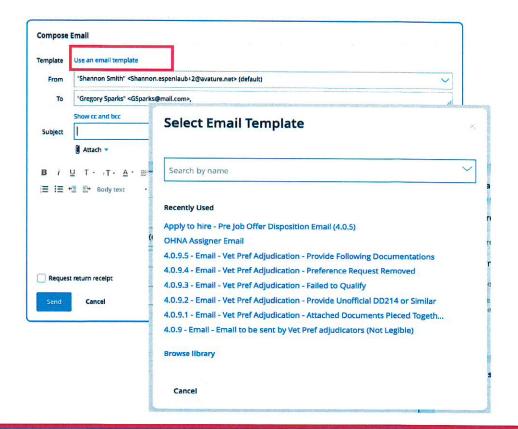


If additional information is needed from the candidate, select the send icon, then select email.



The compose email screen will appear, where you will select "Use an email template."

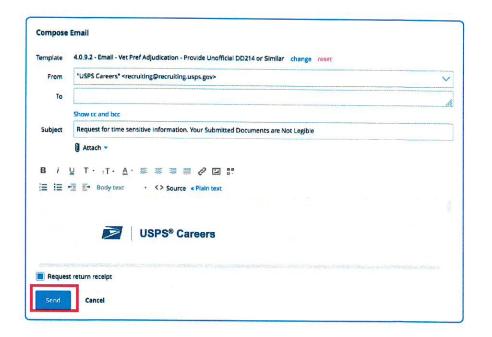
Select or search for the template to be used. Upon selecting it, you will be brought back to the compose email screen.





Enter the candidates email information and review the template to make sure no edits are needed.

Upon review completion, select send.





## In the Adjudication Fields, enter information in the following fields:

- Adjudicated Vet Pref Claim Type and Value.
- 2. Adjudication Reason.
- з. Adjudicated.

Select save.

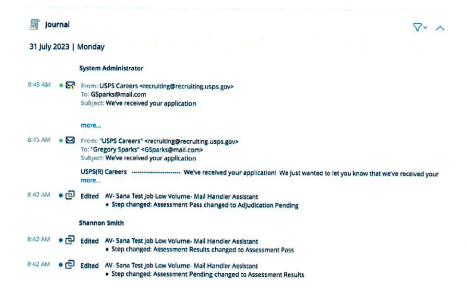




Selecting "Yes" in the Adjudicated field will automatically move the candidate to the step Adjudication Complete.



To confirm any emails have been sent, or workflow steps have been updated, scroll to the bottom to review the journal.

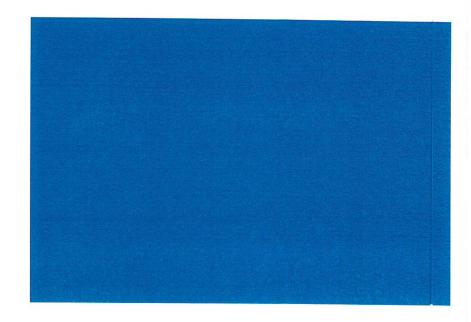




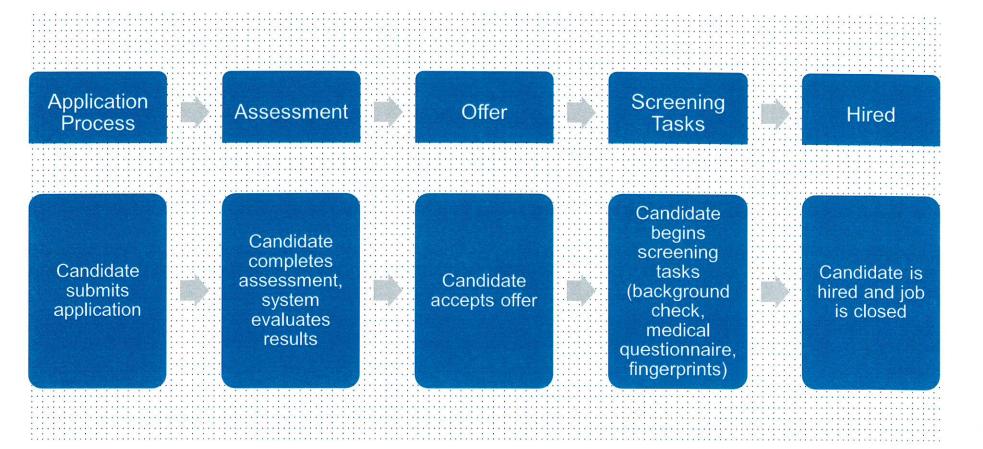
# **Adjudication Process Demonstration**

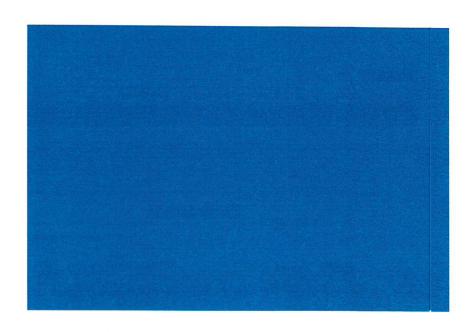


### **Candidate Flow**



# **Job Workflow**





The candidate will begin entering in their personal information, selecting submit application when finished.

The assessment will then be sent to the candidate, where they will have 72 hours to complete it.

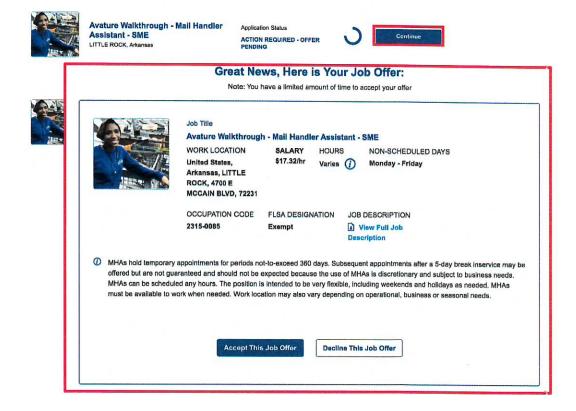
Step 1: Application Profile





When the position is offered, the candidate will receive an email, where they can log into the portal and review.

The candidate will then select Accept This Job Offer.





They will be brought to the accept offer page, where they can review the job details, agree, and accept the offer.

#### Please Review to Accept the Offer:

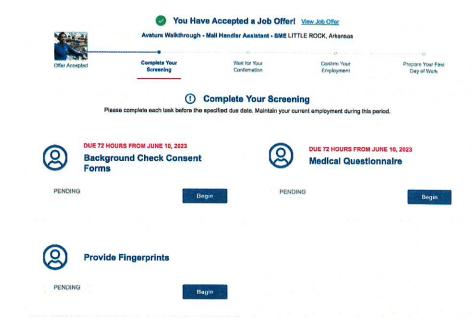
This job offer is conditional upon your meeting medical suitability, general eligibility and suitability, and security-investigation requirements. Please do not resign from your current job at this time. After completion of post offer requirements, you will be contacted to discuss the effective date of your employment. However, your employment may begin before we have finished those reviews, and employment remains conditioned on successfully meeting the requirements noted above.

5/26/22, 11:21 AM 2315 - 0085 Position Description STD JOB DESCRIPTION FUNCTIONAL PURPOSE: U.S.Postal Service MAIL HANDLER ASSISTANT (M4-04) OCCUPATION CODE: 2315-0085 Loads, unloads, and moves bulk mail and performs other duties incidental to the movement and processing of mail. This occupation code is to be used pursuant to the provision of Article 7.1.C of the USPS and the National Postal Mail Handlers Union Agreement. **DUTIES AND RESPONSIBILITIES:** 1. Unloads mail from trucks. Separates all mail received from trucks and conveyors for dispatch to other conveying units and separates and delivers mail for delivery to distribution 2. Places empty sacks or pouches on racks, labels them where prearranged or where racks are plainly marked, dumps mail from sacks, cuts ties, faces letter mail, carries mail to distributors for processing, places processed mail into sacks, removes filled sacks and pouches from racks and closes and locks sacks and pouches. Picks up sacks, pouches, and outside pieces, separates outgoing bulk mails for dispatch and loads mail onto trucks. 3. Handles and sucks empty equipment; inspects empty equipment for mail and restrings sucks. 4. Cancels stamps on parcel post, operates cancelling machines, and carries mail from cancelling machine to distribution area. 5. Assists in supply and slip rooms and operates copy machine and related office equipment. 6. In addition, may perform any of the following duties: make occasional simple distribution of parcel post mail that requires no scheme knowledge; operate electric fork lifes; rewrap damaged parcels; weigh incoming sacks; clean and sweep work areas, offices rest rooms, and trucks where work is not performed by a regular cleaner I have read all the details of the offer and accept the job offer Accept Job Offer



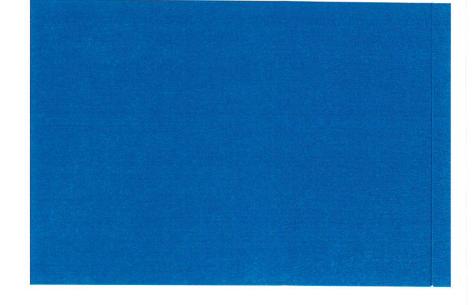
The candidate will find the following pending tasks to begin completing:

- 1. Background check.
- 2. Medical questionnaire.
- 3. Fingerprints.





# **Application Demonstration**



# **Polling Questions**

- 1. What step are candidates standing on in order for you to begin the process?
  - A. Adjudication Pending
- 2. What dashlet contains the information you need to review?
  - A. Forms
- 3. T/F Selecting "yes" automatically move the candidate to the next step in the process?
  - A. True



# **Questions & Final Thoughts**



# **Applicant Tracking System (ATS) & Hiring Process Changes**

# **Field HR Training**

Gail Hendrix, Sr. Dir. Field HR Ops Joseph Bruce, Sr. Dir. National HR James Davey, Dir. Field Human Resources

October 31, 2023



# **Learning Objectives**

By the end of this training, participants will be able to:

1	Recap Alignment to Delivering for America
2	Review Objectives & Benefits
3	Mention Pilot Benefits

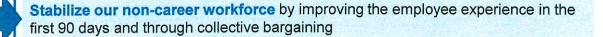
Discuss Changes & Benefits for Field HR

5	Discuss Other Actions Needed for Reporting and Orientation Scheduling
6	Provide Next Steps

## **ATS Alignment to Delivering for America Recap**

Continued investments in new tools and technology help meet the needs of our workforce, as outlined in Delivering for America, and support DPMG/CHRO strategic goals.

**Lead the transformation of the USPS culture** by aligning the organization's strategy and structure to improve line-of-sight, drive operational efficiencies, and improve organizational performance



Better equip our front-line supervisors to manage our pre-career employees through training and on-the-job support to create a culture of engagement, performance, and accountability within respective operational areas

**Negotiate collective bargaining agreements** with four key unions and manage pay consultations with management associations

**Strengthen succession planning** to build a talented, diverse pipeline of candidates ready to lead the organization, starting with front-line supervisors through critical executive and officer roles

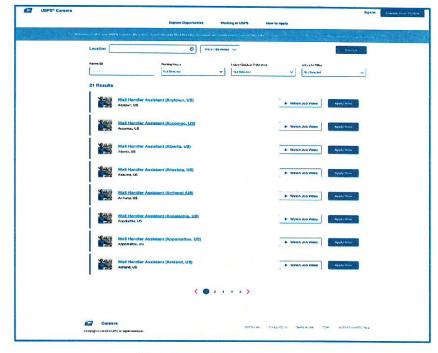




#### **Objectives**

Recruiting and hiring process changes and the new ATS help recruit, hire, and retain a skilled workforce.

- Update hiring process to streamline, automate, and standardize hiring across the organization
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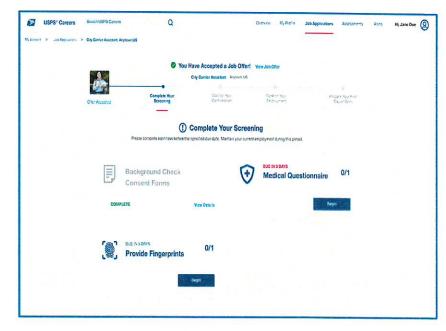
"Job Search" landing page



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- A seamless application process and experience for candidates, that can be done on a mobile device, resulting in an improved candidate experience.
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- Operational continuity through the organization's improved ability to hire for mission critical positions
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## ATS Pilot Participation Benefits

- Receive early insights into the ATS and process improvements.
- · Raise your support needs and discuss questions with pilot leaders.
- Provide feedback on your pilot experience to impact future phases.



<sup>\*</sup> External MHA candidates within Function 1.

#### What is Staying the Same

Below highlights what is staying the same for Field HR in the ATS and other process changes.



#### Field HR will continue to...

- Access the Workforce Planning, Insights & Analytics (WPIA) dashboard to view progress of candidates through the hiring process.
- Follow up with MHA candidates who have not completed fingerprinting.
- Help MHA candidates who call specific locations to schedule fingerprinting appointments, and/or arrive at locations needing to complete fingerprinting.
- Receive candidate forms requiring District Reasonable Accommodation Committee (DRAC) review sent via emails to Local Services.
- Schedule orientation for new hires based on selected start date.



## What is Changing

Below highlights what is changing for Field HR due to the ATS and other process changes.

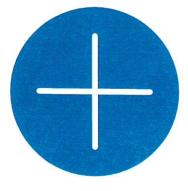
- 1 Field HR will no longer disposition candidates who do not complete their fingerprint scans, the ATS will automatically do this.
- 2 Field HR will no longer receive a "to-do" list for candidate processing.
- Field HR will receive a WPIA report listing candidates pending DRAC review in the Local Services mailbox. Field HR uses this report to easily identify which candidates need additional review.
- 4 After HRSSC OHNA makes their determination for DRAC referral, an email is sent from ATS to Local Services mailbox (and up to 3 DRAC representatives) for review.



# **Benefits of Changes for Field HR**

The ATS and hiring process changes will deliver the following benefits for Field HR.

- 1. Automated Form 50 processing will help hire candidates more efficiently.
- 2. Reduced manual tasks will allow more time to focus on other recruiting and hiring activities.





# **Reports Walkthrough**

Reports are emailed by Workforce Planning, Insights, and Analytics to Field HR daily via Local Services Mailbox\*.

	Pending Fingerprint Report	Pending DRAC
Purpose	Provide a list all of candidates that need to complete fingerprinting.	Provide a list all candidates that were referred to District Reasonable Accommodation Committee (DRAC).
Sample of Fields/ Information Collected	<ul> <li>Job Record ID</li> <li>Posting Close Date</li> <li>Job Record Name/Title</li> <li>Candidate Avature ID</li> <li>Candidate Name</li> <li>Candidate Mailing Address</li> <li>Candidate Phone Number</li> <li>Candidate Email Address</li> <li>Location of Fingerprint</li> </ul>	<ul> <li>First Name</li> <li>Middle Name</li> <li>Last Name</li> <li>Avature Person ID</li> <li>Phone</li> <li>Email</li> <li>Avature Job ID</li> <li>Position Job Title</li> <li>Position Job Location</li> <li>HR Support District Name</li> <li>HR Support Area Name</li> <li>Date sent to DRAC</li> <li>Candidate Status</li> </ul>

 $<sup>{}^*\</sup>underline{LocalServicesWestpacRetailAndDeliveryArea@usps.gov} and \underline{localservicesco-wydistrict@usps.gov}$ 



# **Accessing Reports**

The following actions are taken for both reports:



Receive reports via email from Workforce Planning, Insights, and Analytics



2 Access the report from Local Services Mailbox



3 Filter report column by candidate's name

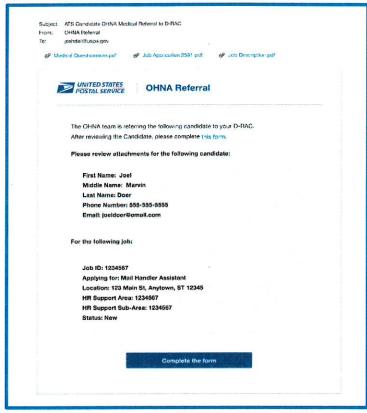


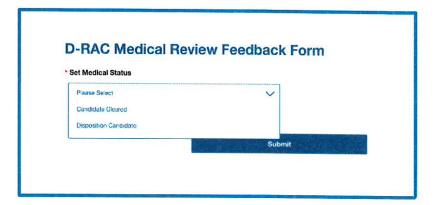
Act as needed



# **Screenshots of DRAC Decision Email Form Completion**

DRAC representative(s) locate the OHNA Referral email, click "Complete the form" in the body of the email, then either select "candidate cleared" or "disposition candidate," and submit.









# **Orientation Process Walkthrough**

During the pilot, Field HR will schedule orientation for new hires based on selected start date.



1. HCES emails report of new hire effective dates to Local Services Mailbox.



2. Workforce Planning Personnel will communicate daily if there are any new hires needing orientation scheduling to Employee Development.



3. Employee Development reaches out to the new hire to schedule the best orientation date.



# **Next Steps**

- 1 Receive training slides following today's session.
- 2 Share feedback and questions with Field HR Manager and Director of Field HR.

# Questions & Final Thoughts